

Level

Tier

Scope

Service

District, County, Unitary

Procurement



Review of Procurement

Characteristic(s) / CSF(s):

Procurement

Managing Expenditure

Problem and Approach

- Central procurement function with limited capacity and most procurement devolved to service managers, some procurement exercises had encountered public challenge. In addition, the public contracts register was incomplete.
- Revised procurement regulations and strategy and commencing the implementation of an end to end e-procurement system incorporating a contract register.
- Early analysis of the financial data set showed issues of inconsistent coding of expenditure and data gaps, making it difficult to target efficiencies and enabling some managers to procure outside corporate guidelines, inflating supplier numbers and costs. Multiple suppliers with high numbers of invoices in many categories with potential for rationalisation.

Outcomes

- Analysis of the financial data set reflected the common themes from interviews. £600,000 in efficiencies was scoped, mostly from invoice rationalisation and supplier consolidation, with a small proportion due to demand management.
- Themes of risk and the need to support the local SME business community were identified.

<https://www.adur-worthing.gov.uk>



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